

# Shaping the Future of Healthcare in

2007-2009 Report

# *Our Community*





# In Memory

This report to our community is dedicated to long-time Samaritan Medical Center and Samaritan Foundation champion, Everett G. "Rett" Foster.



Rett passed away on February 20, 2010 at 67 years young.

Rett's impact as co-chairman, along with his wife, Judy, of **Advancing Healthcare...Close to Home, the Campaign for Samaritan** was instrumental to the enormous success of the capital campaign. The results of his passionate and heartfelt efforts will be felt for generations of Samaritan patients, families, visitors, and employees to come. Rett's work over four decades on the Hospital and Foundation Boards has created a stronger organization that will ensure our future success, and for that we owe him an immeasurable debt of gratitude.

# Dear Friends and Neighbors:

This report to you, our community, reflects three critical years of achievements toward realizing our strategic plan for Samaritan's future.

The most visible progress has been the construction of a Patient Pavilion and parking garage in front of the hospital along Washington Street. This represents the first major expansion of Samaritan's facility in more than 35 years. The success of this project would not be possible without the generous support of nearly one thousand donors to *Advancing Healthcare... Close to Home*, the Campaign for Samaritan. We owe a debt of gratitude to Rett and Judy Foster for their immeasurable contributions as both chairs and contributors, and for providing the inspiration behind the campaign's success. In addition, we would like to thank each and every one of our community members who responded to our invitation to be part of Samaritan's history.

Though a new, modern facility may be the most exciting and tangible part of our vision for the future, it is only one part of a much bigger plan. Just as important are Samaritan's four other goals that address the high quality, safety, and accessibility of our healthcare services for the entire community:

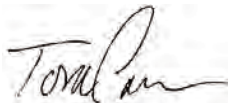
**Physician recruitment and retention** to ensure our community has timely and affordable access – from family practice to medical specialties;

**Performance improvement** to ensure the highest quality services and care at every level of the organization.

**Workforce development** to ensure that our employees are equipped with the education, skills, and support to better care for our patients;

And a **Fort Drum relationship** to ensure that Samaritan meets the expectations of the soldiers and their dependents that rely upon us as "their" hospital.

Through the dedication of our employees, Trustees, and partners in the community, Samaritan has achieved measurable and positive results that have allowed us to advance healthcare close to home. Thank you for the privilege of caring for you and your loved ones and for your on-going support of Samaritan.



Thomas H. Carman, President & CEO

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Tom Carman, Samaritan President & CEO (L), talks with Tom Walker.

# Expansion and Modernization

## Our Goal:

To plan, renovate and construct modern and functional facilities that foster high quality, comprehensive healthcare for the community; create a culture of service excellence and collaboration; and offer an exceptional environment in which compassionate care is provided.

## Samaritan Breaks Ground on Historic Capital Project

Exciting changes are underway at Samaritan Medical Center. In April 2008, a groundbreaking ceremony was held to mark the beginning of the much-anticipated \$61 million expansion and modernization project to advance healthcare close to home. By expanding and modernizing its facilities, Samaritan will be able to accommodate new technologies for improved medical and surgical diagnosis and treatment; showcase modern, efficient space to attract new physicians and staff; and enhance quality comfort and convenience for patients.

### Patient Pavilion

The main aspect of the expansion and modernization project is a four-story, 130,000 square foot Patient Pavilion designed to unify the Samaritan campus. The Patient Pavilion will be home to a new and expanded Emergency Department, consolidated inpatient and outpatient surgical services, new Intensive and Progressive Care Units, and a medical/surgical floor. Our new main entrance and lobby will offer a warm welcome to patients and visitors. In addition, green spaces and gardens throughout the Samaritan campus will aid healing and enhance patient and visitor experiences.

### New Emergency Department

Community members of all ages come to Samaritan's Emergency Department every day for problems ranging from minor bumps and bruises to life-threatening illnesses. Our new Emergency Department will be designed to meet current and future demand and will improve the staff's ability to triage and treat patients in the most timely and effective manner possible.



### Critical Care Center

The Patient Pavilion will include a new Critical Care Center, a unit dedicated to treating the needs of the most critically ill patients in the Intensive Care Unit (ICU) and Progressive Care Unit (PCU). Each room will meet advanced ICU standards, which require more square footage and a greater capability to support more sophisticated medical technology at the patient's bedside.

### New & Consolidated Operating Rooms

Surgical technology has advanced tremendously, and much needed modern, efficient space will ensure that Samaritan can continue providing 21st century care in spaces that can efficiently house today's sophisticated equipment. The new surgical suites will be designed to accommodate current and future technology, as well as physicians trained to perform advanced procedures.

### Medical/Surgical Unit with Private Patient Rooms

Now considered the standard of care, private rooms contribute to a patient's recovery by decreasing risk of infection; reducing anxiety regarding disturbing (or being disturbed by) a roommate; increasing confidentiality as patients and their families may speak more freely with their doctors or nurses about what may be sensitive health and treatment issues; and offering space designed to accommodate families and encourage family member support and participation in the care of their loved one.





"In order to accomplish the goals we have set forth to improve healthcare for our community, one major obstacle stands in our way: our current facilities. We are simply out of space, and over 85 percent of the space that we do have was constructed over 30 years ago," explained Thomas H. Carman, Samaritan's President and CEO. "This building will provide us with the modern, efficient space necessary for the delivery of today's healthcare, while at the same time addressing the healthcare needs of our expanding community."

The Patient Pavilion is scheduled for completion in late fall of 2010. Following the completion of the Patient Pavilion, approximately 71,000 square feet of the existing hospital will be renovated. These renovations will include expansion of the Maternity Department, relocation and expansion of the Neonatal Intensive Care Unit, centralization of outpatient services, and conversion of all medical/surgical patient rooms from semi-private to private.





# The Campaign for Samaritan Achieves Resounding Success

In early 2007, Samaritan, under the direction of a stellar Campaign Executive Committee, launched *Advancing Healthcare ... Close to Home*, the Campaign for Samaritan. A feasibility study and initial projections had forecasted that the Samaritan Foundation might raise a respectable \$7-8 million to help fund the hospital's capital expansion and renovation project.

The Campaign's early focus was the "Samaritan family," beginning with the Trustees of the Medical Center, Keep Home and Foundation Boards. Ted Mascott and his wife, Mary, had in mind an intended pledge but, in order to achieve optimum success from the start, Mr. Mascott challenged the Trustees to follow his lead by stretching like never before. Their response set the bar for the Samaritan family and its community partners and triggered an overachieving attitude that would bear fruit over the course of the entire campaign.

This achievement was made possible through the dedicated leadership of Rett and Judy Foster who motivated the Campaign Executive Committee, volunteers, and staff to inspire the support that is building the state-of-the-art facility our patients, visitors, and staff deserve; growing the endowment for future needs; and helping to support Samaritan's overall strategic vision.

## In just three years, more than \$13.5 million has been donated or pledged to the Campaign.

Samaritan Medical Center, Keep Home & Foundation Board of Trustees:	\$3 million
Samaritan Vice Presidents, Managers & Employees:	\$790,000
Samaritan Auxiliary & Children's Miracle Network of NNY at Samaritan:	\$1.75 million
Retired and Practicing Physicians:	\$1.6 million
Foundations:	\$1.6 million
Corporations:	\$3 million
Community:	\$1.75 million
Grants facilitated by Congressman John McHugh & Senator Darrel Aubertine:	\$338,000

## Campaign Leadership

- Judy and Rett Foster, Campaign Co-Chairs
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- T. Urling Walker, Campaign Executive Committee
- Dave Mance, Community Phase
- Krista Kittle, Public Relations

- Thomas H. Carman, President & CEO, Samaritan Medical Center
- Jenna Cleaves, Executive Director, Samaritan Foundation of NNY
- Larry Martone, CCS Resident Campaign Consultant



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Jennifer Wanamaker  
Sonja Ward-Ough  
Betty Watson  
Patricia Wayland  
Anna-Mae Weaver

Mr. William J. Weiler  
Elaine Welch  
Laurie Werchinski-Cowan  
Fred and Mary Whalen  
Rita Whitmore  
Donna Wicinski  
Gary and Carol Wilcox  
Ms. Suzanne M. Williams  
Sherry M. Wilson  
Ms. Arlene M. Wilson  
Wanda Wingfield  
Marlene Winters  
Natalie Winters  
Mr. & Mrs. Anderson Wise, Esq.  
Lawrence F. Withington  
Mr. and Mrs. Elmer J. Wittman  
Jeffrey Wood  
Cynthia Woodard  
Kay Woodruff  
Lawrence G. Woodruff  
James V. Yonkovig & Ann McCarty  
Denise and Daniel Young  
Ray J. Zira

**Note:** Every attempt has been made to ensure accuracy within this list. If you do, however, find an error or an omission, please notify us at 315-785-5785.

# Thank You to Our Donors!

## Expansion and Modernization

### Samaritan Opens New Clayton Family Health Center

In January 2009, the doors opened to the new Samaritan Family Health Center in Clayton. Patients were welcomed into the bright new medical building located on Strawberry Lane in Clayton. With twice the space of the original health center, the expanded facility includes 15 exam rooms, a new treatment room for specialized procedures, a more spacious waiting room with a separate child-friendly waiting area, a larger lab area, and room for growth.

Samaritan's Family Health Center in Clayton provides primary and preventive care for the entire family, including infants, children, adolescents, adults and seniors. State-of-the-art diagnostic x-rays are also available five days a week.

#### Practitioners:

Stephen T. Grybowski, MD  
John W. Jepma, DO  
Jack D. Rush, MD  
Lewis Brindis, RPA-C  
Sonja Pierce, FNP  
Sharen Yaworski, FNP

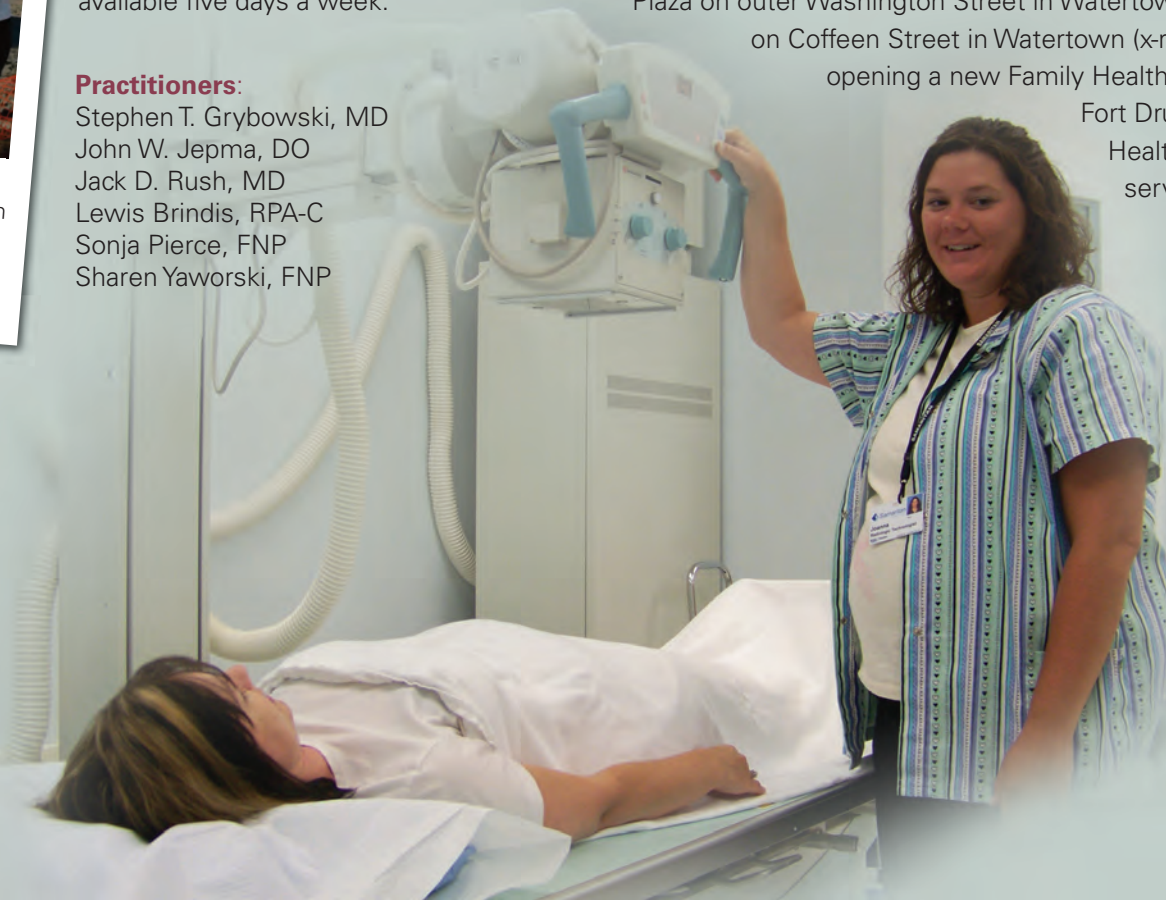
The Samaritan Foundation was a proud supporter of the building of the new Clayton Family Health Center, donating \$265,000 in funds raised through the annual Thousand Island Golf Classic event.

### Samaritan Introduces New Network of Off-Campus Care Centers

Samaritan Medical Center is making it easier for community members to get the healthcare services they need through a network of convenient off-campus care centers.

Samaritan currently provides primary care services at Family Health Centers in Clayton, Lacona and Watertown. Women's health services, including digital mammography, ultrasound and bone density testing, are available at Woman to Woman in the Samaritan Medical Plaza on Washington Street in Watertown. Also located in the Medical Plaza are Outpatient Behavioral Health and Addiction Services. Watertown Breast Imaging, also on Washington Street, provides women's imaging and breast biopsy services.

In 2010, Samaritan will open off-campus care center locations in the Summit Plaza on outer Washington Street in Watertown (x-ray, ultrasound and lab) and on Coffeen Street in Watertown (x-ray). The hospital will also be opening a new Family Health Center in LeRay, just minutes from Fort Drum's North Gate. The LeRay Family Health Center will provide x-ray and lab services.





# Fort Drum Relationship

## **Our Goal:**

To strengthen the community-based healthcare model to meet the unique needs of Fort Drum and the growing community and create opportunities to expand and enhance healthcare services for all.

## **New Behavioral Health Clinic Serves Those Who Serve Our Country**

Keeping our soldiers healthy – both physically and mentally - is an ongoing priority for our entire country. Recently, Samaritan Medical Center and Fort Drum partnered to establish the first off-post behavioral health clinic for active duty soldiers that is staffed and run by a civilian hospital. The Fort Drum/Samaritan Behavioral Health Clinic, located on Coleman Avenue in Watertown, is another positive step in the unique relationship between the two organizations.

Soldiers stationed at Fort Drum soon realize that healthcare here is very different from other military bases. Fort Drum does not have a hospital on post. Instead, as part of a US Department of Defense pilot program, soldiers and their families rely on Samaritan and other community providers for many healthcare services.

Now Samaritan and Fort Drum have joined forces to open a clinic that will help heal the often unseen wounds that result from war. The services offered at the Fort Drum Behavioral Health Clinic not only complement those offered on post; this clinic also brings these services into the very community in which the soldiers and their families live.

The Fort Drum/Samaritan Behavioral Health Clinic is staffed by psychiatrists, psychologists, alcohol and substance abuse counselors, and social workers. Services include assessment, diagnosis and treatment of behavioral health conditions, including but not limited to counseling, group and individual therapy, education and medication management.

The Fort Drum/Samaritan Behavioral Health Clinic is experiencing continued growth, with over 1,300 new patients and over 15,000 appointments to date.

Serving our local military community is an important part of the hospital's mission and strategic goals. Samaritan is proud to be a hospital of choice for soldiers and their families.

## **Fort Drum, MEDDAC and Local Healthcare Community Welcome Col. Bertram Providence**

In August 2009, Col. Jerome Penner III relinquished command of the Fort Drum U.S. Army Medical Department Activity (MEDDAC) to Col. Bertram Providence.

Col. Penner had commanded the Army Medical Department Activity at Fort Drum for the past two years. During this time, his accomplishments included expanded healthcare capacity through newly opened or improved facilities on and off post; enhanced partnerships with the Fort Drum Regional Health Planning Organization and Northern New York healthcare provider partners such as Samaritan; combining five behavioral health facilities into one convenient location; and spearheading ongoing construction efforts to better meet healthcare needs of 10th Mountain Division soldiers and families.

After accepting his new command, Col. Providence said he is ready for the challenge and looks forward to the future of the Fort Drum MEDDAC. "I hope you will find me open to ideas and willing to learn ... I hope that my experiences will enrich yours and that together we continue to make this the finest MEDDAC in the Army."

"To achieve our goal, we must always place the needs of the patients first," he continued. "... We must continue to strengthen our partnership with the local medical community to improve healthcare for all, and we must remember that quality is a race without a finish line. We must continue to improve."

Col. Providence received his medical degree from the Uniformed Services University, Bethesda, MD.; a master's degree in business administration - healthcare from George Washington University, Washington, D.C.; and a master's degree in strategic studies from the U.S. Army War College, Carlisle Barracks, PA.

Col. Providence completed residency training in Orthopaedic Surgery at Tripler Army Medical Center, Honolulu, HI, and joint replacement fellowship training at the Scripps Clinic and Research Foundation, La Jolla, CA. He is board certified in Orthopaedic Surgery.



Samaritan Foundation Board member Barbara Webber greets Col. Bertram Providence at the annual New Physician Reception.

# Performance Improvement

## Our Goal:

To ensure the highest quality of patient-centered care through a continuous focus on performance improvement, which engages patients, families, staff and physicians; satisfies increasing customer expectations; and results in optimal patient outcomes.

## Patient Safety

At Samaritan, our healthcare partnership with our patients begins with our commitment to their safety. At some point, every person who works at Samaritan has also been either a patient or the family member of a patient. Our staff and physicians are therefore personally invested in providing the safest patient care possible.

Through the years, Samaritan has put many checks in place to keep our patients safe and to prevent errors with their care. This is an on-going process in which Samaritan is constantly striving to raise the bar. Samaritan also encourages its patients to become active, involved members of the healthcare team, playing a vital role in ensuring their own safe care.

The following are just a few of the recent improvements that Samaritan has made in patient safety:

### Barcoding at the Bedside Ensures Patient Safety

A new patient safety system, introduced at Samaritan Medical Center in 2007, adds a unique barcode to each patient ID bracelet as well as barcoding medications that the patient receives. This helps ensure that the right patient gets the right medication, in the right dose and through the right route of delivery, at the right time.

The process is called bedside medication verification (BMV), and Samaritan was the first hospital in the North Country and one of the first in the state to start using the technology. In fact, at the time, only 12% of hospitals in the US had this technology.



"Nationally, the incidence of drug errors in hospitals has been identified as a major concern," explains Barbara Fargo, RN, Director of Nursing. "With BMV, Samaritan is taking active steps to safeguard our patients."

The bedside medication verification process provides multiple checks to make sure that a specific medication is safe for a patient to take and will not trigger allergies or drug interactions. In addition, right at the patient bedside, the nurse scans each dose of medication as well as the patient's barcoded wristband to check that the medication is what the physician ordered and that it is being given at the right time to the right patient. If there is any discrepancy during the medication administration process, several screen warnings appear to alert the nurse to double check, verify, or call the doctor before administering the medication. While patient safety is the main goal of BMV, it also has other benefits. Nurses no longer have to spend additional time logging handwritten reports after administering medications, which means they have more time for patient care.

"The other big benefit to the patients and to our practitioners is that everything happens in 'real time'," adds Mark Hitchcock, RN, Clinical Informatics. "Within minutes of the medication being given, our system automatically updates the patient record with the time and dose, so the information is immediately available to physicians and other caregivers."





## HoverMatts Provide a Lift for Patients and Staff

For most patients, a typical hospital stay involves some sort of transport - from one bed to another, from a bed to a gurney, or from a gurney to an operating or treatment table and then back again. And in most cases, patients cannot move themselves and must rely on medical personnel to help them. Nurses and other staff members are entrusted with lifting, turning and repositioning patients of all shapes and sizes. These up-and-down moments can make patients anxious and fearful, especially if they are in pain.

Transporting patients can also take a toll on hospital staff members. In fact, a 2006 study (AFT Healthcare, AFL/CIO) found that 56% of nurses surveyed nationwide have suffered job related chronic pain or an on-the-job injury related to moving or lifting patients.



The Hovermatt Systems were purchased with grant monies secured by the Samaritan Foundation.

With the 2008 implementation of the HoverMatt Air Patient Transfer and Positioning System throughout Samaritan Medical Center, moving patients is now easier and safer – for both patients and staff.

The HoverMatt is an inflatable mattress that allows staff members to easily reposition patients or slide them from gurneys to beds. Once the patient is placed on the HoverMatt it can be inflated in seconds by a small electric air pump. The air supports the patient, but at the same time is also escaping from thousands of tiny holes in the underside of the mat. The escaping air flow acts as a lubricant to reduce friction.

This technology reduces a patient's weight by 90% — meaning that moving a 200 pound patient with a HoverMatt makes it feel as though the patient weighs only 20 pounds. "The HoverMatts have made a difference for our patients and staff," notes Linda Knight, Director of Employee Health and Safety. "Our patients feel more secure when we have to move them, and we're significantly reducing work-related injuries for our staff."

## Samaritan Uses "Smart" IV Pumps to Increase Patient Safety

New technology is helping nurses at Samaritan Medical Center give their patients an added level of protection against medication errors. In 2007, Samaritan acquired the Smart Pump, a new intravenous (IV) medication delivery system that uses advanced computer technology to greatly reduce opportunities for potential IV medication errors. IV pumps are devices used to dispense controlled amounts of medicine and other fluids to patients.

"Upgrading our existing IV pumps is part of our commitment to doing everything we can to ensure that our patients are receiving the highest quality medical care," says Barbara Fargo, RN, Director of Nursing.

Smart Pumps reduce medication errors by accessing a drug library and comparing the instructions entered into the pump with preset standards for minimum and maximum doses. This enables the pumps to detect potential over-or-under infusions. Smart Pumps are electronically programmed to alert the nurse if a dose or rate of administration is too high or too low for an individual patient. The conflict must be resolved before the pump can deliver any medication.

"The new pumps allow us to add another measure of safety to the quality care that our nurses are known for," adds Ms. Fargo.

The Samaritan Auxiliary purchased five Smart Pumps with monies raised through their One Night One Diamond event.



## New Service Helps Patients Navigate Through the Cancer Maze

Bonnie Trudeau's official title is "oncology nurse navigator." She helps guide cancer patients through a maze of tests, treatments, and doctors' appointments on their way to better health. But her new role at Samaritan Medical Center involves so much more: she's an educational resource, an advocate and an understanding ear and voice of comfort to patients with cancer.

A breast cancer survivor herself, Mrs. Trudeau knows first hand how overwhelming a diagnosis of cancer can be. As a nurse navigator, she provides a unique level of dedicated care to patients and their families. Mrs. Trudeau sits in on patient consultations, facilitates second opinions, helps resolve insurance issues, locates transportation services, arranges assistance from social services, and finds support groups for patients to attend.



"With the world of navigation, there really is no black and white because it's whatever the patient needs," Mrs. Trudeau explains. "I'm the person that the patient can call and ask any question." She stresses, however, "the nurse navigator does not make medical decisions for a patient. In fact, I think the emotional support that I provide is the most important part of my job. I know I'm helping people during one of the most difficult times of their lives."

One of the people that Mrs. Trudeau has helped is Cynthia Leonard, a Watertown resident who underwent chemotherapy treatment for breast cancer. "Bonnie is a godsend," she says. "She's helpful and understanding. She's lived this, so she knows what I'm going through. Knowing she's there to provide support and answer questions makes everything a bit easier."

"My goal is for the patients to complete their cancer treatment with as few barriers as possible," concludes Mrs. Trudeau.

### Samaritan Receives Gold-Standard Joint Commission Accreditation

Samaritan Medical Center once again earned The Joint Commission's Gold Seal of Approval by demonstrating compliance with The Joint Commission's national standards for healthcare quality and safety.

An independent, not-for-profit organization, The Joint Commission accredits and certifies more than 17,000 healthcare organizations and programs in the United States. Joint Commission accreditation and certification is recognized nationwide as a symbol of quality that reflects an organization's commitment to meeting certain performance standards. These national standards are intended to encourage continuous and organization-wide improvement in performance and outcomes of care.

Samaritan participates in The Joint Commission accreditation program to demonstrate its commitment to patient safety and quality care.





## Emergency Department Minor Treatment Area Reduces Average Length of Stay

It's no secret that wait times in an emergency department are one of the biggest drivers of patient satisfaction. In order to improve patient experience in Samaritan's Emergency Department, one of the organization's 2009 goals was the reduction of total length of stay in the Minor Treatment Area (MTA) of the emergency department. In 2009, Samaritan's Emergency Department cared for close to 50,000 patients – an all time high for patient volume.

In March 2009, the average length of stay in the MTA was 161 minutes. Emergency Department physicians and staff were joined by representatives from support services, radiology, laboratory, registration, information technology and administration on a cross-functional team that met weekly to monitor progress. In addition, staff members from each of these units were involved in making improvements and changes within their departments in order to make a positive impact on MTA length of stay.

At the end of 2009, the average length of stay for the Minor Treatment Area was successfully reduced to 74 minutes, a significant improvement in overall patient experience.



## Improving Patient Safety through Wireless Technology

Improving patient safety, demand for faster result turnaround times and staffing shortages are some of the many challenges facing laboratories today. Laboratory regulatory agencies such as the College of American Pathologists (CAP) and the Joint Commission require correct patient and sample identification. Physicians everywhere – from the Emergency Department to inpatient units to private practices – require fast turnaround times and immediate access to accurate test results.

In 2009, Samaritan embarked on a plan to overcome these challenges by implementing MobiLab, a mobile phlebotomy system that puts wireless technology in the hands of Lab and Nursing Staff to positively identify and accurately label lab specimens at the point of care.

Barcode technology is used to positively identify a patient by wristband. A secondary identification also is required in order to complete the Positive Patient ID process.

Specimen collection labels are generated individually at the bedside through the use of portable label printers, eliminating errors associated with sorting preprinted labels for multiple patients.

As a result of the use of MobiLab, Samaritan Medical Center has been able to reduce the number of specimen labeling errors by over 50%. Additionally, performance improvement has been realized through MobiLab by allowing for faster processing times and the ability to provide physicians and caregivers with lab results in a more timely manner, thereby improving patient care.



# Physician Recruitment & Retention

## Our Goal:

To ensure that Samaritan continually offers the appropriate complement of primary care and specialty physicians necessary to meet the community's unique healthcare needs.

## Welcoming 38 New Physicians to the North Country

The latest technology and treatment options are only part of what allows Samaritan Medical Center to meet our community's healthcare needs. That's why Samaritan remains committed to bringing in new physicians to care for our growing community. In 2008-2009, Samaritan Medical Center and its Medical Staff proudly welcomed 38 new physicians.

"It's our job to find physician candidates and introduce them to opportunities at Samaritan Medical Center, as well as how they can be part of the exciting changes that are in our future," explains Anne Marie Walldroff, Director of Physician Recruitment at Samaritan. "Just as importantly, we introduce them to the advantages of living in our region, where natural beauty and quality of life are hard to match. We're really recruiting the entire family – not just the physician."

In addition to touring the hospital and meeting Samaritan physicians and staff, the recruitment team connects visiting physicians and their families with the community: area schools, childcare agencies, real estate agents, churches and more.

"There are so many opportunities out there for physicians looking to establish or relocate their practices, so these site visits are crucial to the process," continues Mrs. Walldroff. "It takes a lot of work by many different people to get to this stage, and we roll out the red carpet to showcase life here in Northern New York."

"Ongoing physician recruitment is a challenge that everyone at Samaritan takes very seriously," explains Thomas H. Carman, President and CEO of Samaritan Medical Center. "With the collective efforts of everyone involved in recruiting, we continue to make progress in our efforts."

## Welcoming New Physicians

Marie Abougou, MD	Obstetrics & Gynecology
Adekola Alao, MD, MRC-Psych	Psychiatry
Ran D. Anbar, MD	Pediatric Pulmonology
Nader Atallah-Yunes, MD	Pediatric Cardiology
Eduardo Barayuga, MD	General Surgery
Bradford Bilicki, DO	General Surgery
Christopher Black, MD	Family Practice
Laura Boggs, DO	Internal Medicine
Beth Brunner, DMD	Oral & Maxillofacial Surgery
Kenneth Brydges, DO	General Surgery
David E. Butters, MD	Urology
Kenya Cain, MD*	Obstetrics & Gynecology
Brian J. Carr, MD*	Orthopaedic Surgery
Tony Chuang, MD	Otolaryngology (Ear, Nose & Throat)
Jason A. Davis, MD*	Orthopaedic Surgery
Jennie L. Dembski, MD*	Obstetrics & Gynecology
Ping Fu, MD	Emergency Medicine
Joan C. Guevarra, MD	Hospitalist
Aliya Hafeez, MD	Psychiatry
John Huszonek, MD	Psychiatry
Robert Johnston, MD	Ophthalmology
David V. Keith, MD	Psychiatry
Rebecca R. Laufer, Psy.D.	Psychiatry
Karen A. Leedom, MD*	Obstetrics & Gynecology
John M. Manning, MD	Psychiatry
Georgian T. Mustata, MD	Psychiatry
Kevin R. O'Connor, MD	Psychiatry
Simon Ouaknine, MD	Urology
Diana Page, DO	Otolaryngology (Ear, Nose & Throat)
Bertram C. Providence, MD*	Orthopaedic Surgery
David Reindl, MD	Gastroenterology
Benjamin D. Rudd, MD	Family Practice
Katherine A. Schumacher, DO	Emergency Medicine
Melba M. Taylor, MD	Emergency Medicine
Edwin Urf, DO	Anesthesiology
Gary R. Wakeman, MD	Emergency Medicine
A. Melynn Youngblood, MD	Pulmonary-Critical Care & Sleep Medicine
Erum Zahid, MD	Hospitalist

\* This practitioner is a military practitioner with Fort Drum; therefore, his/her practice is limited to military and military dependents.



## Advanced Surgical Care Available Right Here in Watertown

Over the past three years, Samaritan Medical Center has brought three new general surgeons to our community to provide much need services. Now, with a full complement of expert general and thoracic surgeons right here in Watertown, local residents don't have to travel far for the best care.

Samaritan Medical Center's team of surgeons use sophisticated technology and the latest advances in medicine to treat diseases of the breast, chest, lungs, stomach and intestines. From hernias and appendicitis to vascular disease and breast cancer, these physicians combine state-of-the-art medicine with concern for patient well-being.

### General Surgery

Eduardo Barayuga, MD  
Bradford Bilicki, DO  
Kenneth Brydges, DO  
Leo Gosselin, Jr., MD  
Robert Kimball, MD  
Jan Turcotte, MD (not pictured)

### Thoracic Surgery

Robert Johnson, MD



L to R: Dr. Bilicki, Dr. Barayuga, Dr. Brydges,  
Dr. Johnson, Dr. Gosselin, Jr., and Dr. Kimball

## A Doctor in the House: Samaritan's Hospitalist Program Celebrates Fifth Anniversary in 2008

If you've been an inpatient at Samaritan Medical Center recently, chances are your care was provided by a hospital specialist or "hospitalist." A hospitalist is a physician who focuses on the patient's care while he or she is in the hospital, from time of admission to time of discharge. Samaritan's Hospitalist Program, which celebrated its fifth anniversary in 2008, has a full complement of six hospitalists on staff.

"The Hospitalist Program allows primary care physicians to devote more time to their office patients, while at the same time it provides hospitalized patients with the services of a doctor who deals only with acute inpatient care on site, 24 hours a day, seven days a week, 365 days a year," says Dr. Kuo Hau Chang, Medical Director of the Samaritan Hospitalist Program.

For an inpatient who already has a local primary care physician, the hospitalists act in partnership with that doctor, keeping him or her informed of the patient's treatment plans, options and progress.

Dr. Chang estimates that approximately one-third of the hospitalists' patients have a local primary care physician. Another third are out-of-town visitors or summer residents whose physicians are not readily available. The final third are patients who do not have a primary care physician.

"One of the advantages for our inpatients is that the hospitalists are able to respond immediately to test results or changes in a patient's condition," says Julie Lapointe, MD, a local internist. "This timeliness improves the quality of care for inpatients and may even result in shorter hospital stays when appropriate."

The Hospitalist Program also allows community physicians to focus on their office practices, while knowing that their hospitalized patients are receiving high quality, round-the-clock care.



# Workforce Development

## **Our Goal:**

To attract, retain, engage and develop a workforce that is recognized as Samaritan's greatest asset and whose talents and expertise are fully utilized to fulfill our mission.

## **Commitment to Medical Training Reaps Rewards for Samaritan**

Samaritan has been an educational hub for the medical field practically since its beginning in 1881. The hospital currently serves as classroom and clinical space for high school students, doctors, nurses, and technicians from state and national medical schools as well as local institutions and programs like Jefferson Community College, North Country Community College, and Jefferson-Lewis BOCES.

Today, with shortages in certain physician specialties, nursing and other medical fields challenging hospitals across the country, Samaritan has re-confirmed the benefit of investing in medical education. While the hospital is helping to train the next generation of medical professionals, these individuals are also learning what it would be like to work at Samaritan. As evidenced by the examples on the following pages, this strategy is already proving successful. There are numerous current Samaritan physicians and employees who can also proudly state that they completed part of their medical education here at Samaritan Medical Center.

### **Physician Medical Education Program Plays an Important Role**

Since the late 1990s, Samaritan Medical Center's Graduate Medical Education Program has offered postgraduate training options to newly graduated physicians, including an Osteopathic Family Practice Residency, and an Osteopathic Traditional/Transitional Residency Year.

In addition to these programs, Samaritan also offers third and fourth-year medical student rotations to several medical schools in a variety of specialties. One of these schools is SUNY Upstate in Syracuse, NY where Samaritan is a participant in the Rural



Benjamin Rudd, MD

Medical Education Program (RMED). This program offers third-year medical students a unique clinical education experience, working side-by-side with local physicians in small communities.

Benjamin Rudd, M.D., a family practitioner who now works within the Samaritan Family Health Center network, is a graduate of the RMED program. While his primary location was Lewis County General Hospital, he was based at Samaritan for more specialized training in areas such as Ear, Nose and Throat, Ophthalmology and Urology. And, in fact, it was Samaritan's commitment to and participation in medical education that convinced him to return here to practice.

"As I was finishing my residency in Illinois, I was looking to this area for a position because my family is here. I looked at several area hospitals, but I was extremely interested in staying academically involved in medicine. I believe that teaching is an integral part of the physician's role: teaching our patients, community members and future healthcare practitioners. Samaritan allowed me to pursue this interest," explains Dr. Rudd, who currently spends time each week supervising in Samaritan's resident clinic. "At Samaritan I've been able to create a rewarding balance of supervising resident physicians, teaching medical students, and caring for patients."



## Meet Former New Vision Student Maria Lake, PA

"The New Vision program appealed to me because it gave me the opportunity to explore various options in the medical field. When I entered the program, I was interested in becoming a physician assistant (PA), but didn't have a true understanding of the PA's role. I did know that the New Vision Program would not only allow me to learn about PAs, but also about many other healthcare careers that might interest me.

As part of New Vision, I was able to gain a clear understanding of the role mid-level providers play in the healthcare system. Because of this experience, I entered college focused on the goal of entering a PA program after earning my Bachelor's degree.

I completed the Master's PA program at LeMoyne College in Syracuse and, in fact, did one of my clinical rotations at Samaritan.

When I learned of an opening with the Samaritan Family Health Centers, I jumped at the opportunity because I appreciate the role that PAs play in those practices. We not only see a variety of patients in the office but also perform daily hospital rounds. I love the change of pace from the hospital to the office and the differences in care required for hospital and office patients. I truly love my job!"

Maria Lake, PA

## New Vision Program Provides Direction for High School Seniors

The New Vision Health Program provides an exciting "new vision" of blended academic and career education, aimed at academically motivated students with an interest in medical and health-related professions.

This educational program, which started in 1995 as a joint venture of Bohlen Technical Center and Samaritan, offers high school seniors the opportunity to gain onsite hospital experience and learn about healthcare careers. Over the past fourteen years more than 200 students have participated in the program. Most have continued on to pursue careers in areas such as nursing, respiratory therapy, pharmacy, public health administration and social work, to name just a few.

The New Vision students interact with hospital staff who take time to explain and teach the students about healthcare careers and assist them as they ponder their college pursuits. The students rotate through more than 50 different areas of the hospital including the operating room, medical imaging, radiation oncology, rehabilitation services, pharmacy, marketing, dietary, laboratory, nursing, and environmental services. While the rotations are mostly observational, the students do witness both births and autopsies, are trained in CPR and are allowed to do basic non-invasive clinical tasks such as checking blood pressure or changing a dressing.

According to New Vision Coordinator, Kathy Gebo, "the staff at Samaritan works hard to make this experience not only educational for the students, but also unique and engaging. Students completing the New Vision Health Program have a clearer vision of their career and college goals along with first-hand knowledge of the day-to-day demands and rewards of various medical-related professions."



**JCC Nursing Program Forms Solid Partnership with Samaritan**

An important part of Samaritan’s medical education initiatives is its partnership with the Jefferson Community College (JCC) Nursing Program. Samaritan serves as the main clinical site for JCC, with students rotating through almost every nursing department, including: long-term care, medical-surgical, emergency, the operating room, the intensive care unit/progressive care unit, maternity, pediatrics and psychiatry.

A recent addition to the relationship between Samaritan and JCC is an internship at Samaritan that is offered to nursing students just prior to the start of their final semester. Participation by both the students and Samaritan staff members is voluntary, but so far the program has been a tremendous success.

“It’s a mutually beneficial program,” explains Catherine Dowe, MSN, RNC, Assistant Professor, Nursing Department Chair at JCC. “Our students get more detailed experience in a specific department that can help them determine where they might want to work after graduation. At the same time, the current Samaritan staff members are able to meet and evaluate possible future co-workers. We’ve had lots of positive feedback on this program from both our students and the Samaritan staff.”

The JCC Nursing program offers the traditional four-semester (fall, spring, fall, spring) registered nurse (RN) degree, as well as an option for non-traditional students who may be trying to work while continuing their education. This non-traditional option is also a two-year program, but classes are held every other weekend year round.



**Meet Katie Eveleigh, RN**

“When I started the nursing program at JCC, I had every intention of staying in this area to work after earning my degree. For me, therefore, the clinical rotations at Samaritan were one of the best parts of the JCC program. I was able to meet people and experience departments that I might find myself working with.

During my clinical rotation, I was very impressed by the intensive care unit/ progressive care unit (ICU/PCU) nurses at Samaritan. They worked well together, and had a good combination of patient care and nursing skills. I also appreciated how experienced they were. I knew I could learn a great deal from working with them.

I think that my degree from JCC was a big part of why I was hired at Samaritan. Kim Smith, RN, ICU/PCU Nurse Manager, knew the caliber of education I had received and was willing to accept me as a part of her nursing team right out of school... something that doesn’t always happen with critical care departments.”



Katie Eveleigh, RN is a graduate of the JCC Nursing Program and also participated in the New Vision Health Program at Samaritan.



# The Samaritan Foundation of Northern New York

## Thousand Islands Golf Classic

The Samaritan Foundation has held the Thousand Islands Golf Classic for twelve years to benefit healthcare in the North Country. Most recently, the Foundation released \$265,000 in funds raised through this June event to help support the construction of a new, state-of-the-art Family Health Center in Clayton. The TIGC Committee, chaired by Robert J. Reddick, has continually improved the event, hosting a pre-tournament dinner and auction as well as a 9-hole golf challenge for golfers of all skill levels. The Foundation thanks the many event sponsors and friends who have given so generously.



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Insurance Company  
Menter Rudin & Trivelpiece, PC  
Modern Kitchens of Syracuse  
New York Air Brake Corporation  
North Country Consulting/AAMCO  
Northern Glass  
Northern Radiology Associates  
Nucor Steel Auburn  
Premier Builders/ConTech  
Building Systems  
Prudential 1st Properties  
Purcell Construction  
R.J. Williams, Inc.  
RBC Wealth Management  
Renzi Foodservice  
Richard & Allison Merola  
RSI Roofing  
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Shawn & Karen Vick  
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Thousand Islands Duty Free  
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Video Save  
Village Office Supply  
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Daniel Villa	

## The Samaritan Society

The Samaritan Foundation is pleased to honor our Samaritan Society donors, who have collectively contributed or pledged nearly \$690,000 in support of improving the quality of healthcare in our community. Membership is extended to those who make a commitment of \$10,000 or more with up to ten years to pay their commitment. These compassionate individuals united by this honorary distinction share a profound commitment to Samaritan and to its tradition of quality healthcare.

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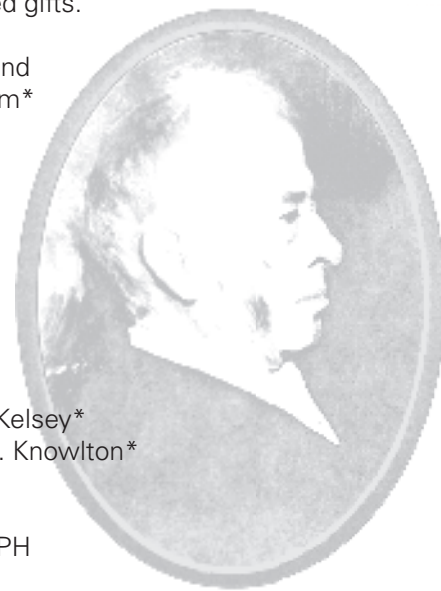
\* deceased

## The Stevens Society

The Board of Directors established the Stevens Society in honor of Dr. Henry M. Stevens, Samaritan's first Board President. Dr. Stevens served from 1881 to 1895. The Society recognizes individuals who have chosen to support the mission of Samaritan through a charitable bequest and/or lifetime planned gifts.

Walter S. Atkinson Fund  
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The North Country Festival of Trees that benefits children's services at Samaritan and the Watertown Family YMCA has become one of the holiday season's premier events. Spanning over three days, there is an activity for everyone. Friday evening features a Gala and auction where guests mingle among creatively decorated four and six-foot trees, enjoying fine food and drink while they participate in a spirited live auction on the award-winning trees. Saturday evening is the very popular Sugarplum Ball attended by fathers and daughters and mothers and sons, all turned out in their finest holiday attire. During the day, the public is welcome to view the trees and choose among several child-friendly activities such as Breakfast with Santa. The amount raised over the past eight years has surpassed \$300,000.

### 2009 Sugarplum Ball Sponsors

Advanced Business Systems  
 Car Freshner Corporation  
 Howard Orthotics & Prosthetics  
 HSBC Bank, USA  
 Meade Optical  
 North Country Emergency Medicine Consultants  
 New York Air Brake Corporation  
 Quik Med  
 RBC Wealth Management  
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 The Manor House, Inc. Creative Imaging  
 Victory Promotions  
 Watertown Daily Times  
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**Note:** Every attempt has been made to ensure accuracy within these lists. If you do, however, find an error or an omission, please notify us at 315-785-5785.



# Samaritan Keep Home

## Samaritan Keep Home Celebrates 25 Years of Providing Adult Day Healthcare Services

"I've found family here," says Rosalyn Sargent. "And the staff is wonderful. You can tell it isn't just a job for them; they really care about what they're doing."

Ms. Sargent is talking about Samaritan Keep Home's Adult Day Healthcare Program, which recently celebrated its 25th anniversary. Since its start in 1983, the program has continued to grow, expand and meet a vital need within our community.

Adult Day Care programs are designed to provide care and companionship for seniors who need assistance or supervision during the day. Registrants receive the services they need while still having the opportunity to live independently by remaining in their own homes. The program also offers relief to family members or caregivers and allows them the freedom to go to work, handle personal business or just relax while knowing their relative is well cared for and safe.



The Samaritan Keep Home program is a "medical model", meaning it can provide services for adults who require clinical and/or rehabilitative treatment. Medical services can include anything from administering medications to physical therapy to providing transportation to doctors' appointments.

In Ms. Sargent's opinion, the social side of things, however, can be just as important as any medical treatment that's provided. She started with the Adult Day Healthcare program in March 2004, after being diagnosed with Guillan-Barre Syndrome. A military widow with a can-do attitude, Ms. Sargent believed she'd be all right on her own, despite being confined to a wheelchair. But, with her children and extended family living out of the area, she began to feel a little lonesome. When a public health nurse recommended Samaritan's program, she decided to give it a try. "Now, when I miss a day, I really miss everyone here," Ms. Sargent says.

"I feel we make a real difference in the lives of our registrants and their families," adds Diane Kilburn, LPN, Adult Daycare Manager. "Today, more and more working adult children are caring for their parents at home. Programs like the one here at Samaritan are important in our community, especially with the increasing need for additional elderly services." Currently Samaritan Keep Home provides daily services to 35 registrants from 8:00 a.m. to 3:00 p.m.

From L to R: New York State Senator Darrel Aubertine, Rosalyn Sargent, and Richard Brooks, Samaritan Vice President of Long Term Care and Support Services, at the Adult Day Healthcare Program's 25th Anniversary celebration in 2008.



## Keep Home Employee Recognized for Providing Extraordinary Care

Natalie Montroy, a 27-year employee of Samaritan Keep Home, received the 2008 Long Term Care Employee of Distinction Award from the New York Association of Home & Services for the Aging (NYAHSA).

The Long Term Care Employee of Distinction Award recognizes the extraordinary efforts of front-line staff who work for New York's not-for-profit long-term care providers. NYAHSA represents more than 600 members that employ over 150,000 professionals. Two winners are selected from each of NYAHSA's eight regions across the state for a total of 18 New Yorkers.

Ms. Montroy is the Alzheimer's Unit Activities Manager at Samaritan Keep Home. "Natalie brings a special compassion and personal commitment to excellence to the job each day," says SKH Nurse Manager Elizabeth Loveland. "She makes an extra effort to spend quality time with our residents, and her positive attitude makes each individual she comes in contact with feel special."



Natalie Montroy



## Samaritan Keep Home Board

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Joan Treadwell-Woods, Vice President  
Kathy Gebo, Secretary  
Paul Kraeger, Treasurer  
Peter Walton, Past President

### 2006-2007 Officers

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Peter Walton

# Auxiliary

By definition generosity is a form of kindness – a willingness to give time, help or money freely. No other word fully describes the spirit of the people who make up the Samaritan Auxiliary and volunteers.

Founded in 1896, the Samaritan Auxiliary has contributed countless hours and more than two million dollars for vital hospital improvements and projects. At the same time, Volunteer Services has served a vital role in the day-to-day operations at Samaritan. Each year these adult and youth volunteers contribute nearly 2,000 hours of service helping in areas such as: information desk, patient registration, emergency department, surgical waiting area, mail delivery to patients, gift shop, Keep Home outings and special events and clerical support. Volunteers also serve as Patient Advocates, visiting patients each day to check on satisfaction and care issues.

In 2009, the Samaritan Volunteer program became an official part of the Auxiliary, linking these two selfless and dedicated groups. Membership is earned either through the payment of dues or through the donation of time. This change has brought the current Auxiliary membership to 380.

## TWIGS – Terrific Women in Giving

The Samaritan Auxiliary is also supported by several Twig chapters that help with fundraising efforts and volunteer hours. The Twig fundraisers include uniform sales (Balsam), a purse sale (Balsam), and book sales (Laurel). These groups of loyal volunteers assist with sales, helping with things such as pay roll deduction forms which keep the sale moving and allow staff members to shop quickly during their breaks and lunch hours. In addition, the Balsam Twig chapter helps with the assembly of the books and library cards for the Wee Readers program, while the Flowering Twig chapter makes an annual financial donation to the Auxiliary.

## Auxiliary Highlights

- Pledged \$750,000 in support of *Advancing Healthcare...Close to Home*, the Campaign for Samaritan
- Children's tours for area second graders, which enable over 1,000 children to tour the hospital each school year
- In 2007, the Samaritan Auxiliary was one of three New York State hospital auxiliaries to receive the HANYS Auxiliary of the Year award
- The Annual One Night One Diamond community fundraising event:
  - 2007 – raised funds to support the purchase of Smart IV pumps for Pediatrics
  - 2008 – raised funds to support the purchase of the Olympus Video Colonoscope
  - 2009 – raised funds to support the purchase of digital mammography equipment
- Continued support of the "Wee Readers" program in partnership with the Flower Memorial Library. This program provides each new mother and baby with a new board book as well as a membership card to the library.
- Continued support for the Alliance for the Medical Society scholarship program
- Event sponsorship of the annual October Behavioral Health Conference
- Helped organize an annual community-wide Bridge Marathon that raises funds through a love of card playing
- A 2009 donation to the Urban Mission in lieu of Christmas gifts
- Operation of the Samaritan gift shops (hospital and Keep Home) which raise over \$50,000 annually for Auxiliary projects





**The following items are just a few of the purchases made by the Auxiliary over the past three years in support of the work of Samaritan Medical Center and Samaritan Keep Home:**

- sleeper chairs for 3East so that family members who wish to spend the night with a loved one can do so more comfortably
- dry erase boards for 4East to assist with communication between patients and staff
- a new rocking chair for the Emergency Department waiting room for parents with infants
- an “activities cart” for the Emergency Department waiting room. Stocked with coloring books, crayons, cuddly stuffed animals, word search puzzles, crosswords, books and magazines to help make any wait time more pleasant and enjoyable. The Auxiliary has also established a fish tank in the waiting room to entertain patients and family members.
- a transcutaneous electrical nerve stimulation or “TENS” unit for the Rehabilitation Department
- Smart IV pumps for the Pediatrics Department
- breast pumps for the Maternity Department
- activity room supplies for 3East, including games, puzzles, crafts, etc.
- a portable DVD player for patient education in the Cardiac Catheterization Lab
- mattresses and IV poles for Samaritan Keep Home
- four 40-inch large screen TVs for the floors at Samaritan Keep Home



## Auxiliary Board

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 Hope Johnston, Treasurer  
 JoAnn Wheeler, Assistant Treasurer

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 Lu Green  
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 Elaina Marra  
 Kathie Rivers  
 Mary Siver  
 Renee Waterbury  
 Diane Wempey  
 JoAnn Wheeler  
 Deltra Willis

# *Saving Lives & Helping NY Kids Get Better*

Making quality medical care available to every child is the mission of Children's Miracle Network (CMN). Throughout the year individuals and organizations such as the Just For Fun Committee and the New Vision students show their dedication to improving the quality of life for North Country children by their continued support and donations. CMN has received more than \$1 million dollars in donations over the past three years from individuals as well as efforts of top businesses such as Kinney Drugs, CMN's local number one sponsor, Wal-Mart, CMN's leading national corporate sponsor, and media partners WWNY 7 News and The Border 106.7.

Remember, 100% of these funds stay in our local community. When you add to this more than \$300,000 in pediatric unreimbursed and charity care annually – Samaritan's commitment to children's healthcare in this region stands at well over half a million annually.

Samaritan Medical Center is proud to be among the 170 CMN-affiliated hospitals nationwide. Samaritan joined this prestigious group of hospitals in 1990, and provides quality pediatric care to more than 50,000 children throughout Jefferson, Lewis and St. Lawrence counties each year. Funds raised locally support child-centered areas of Samaritan Medical Center such as Northern New York's only Level II Neonatal Intensive Care Unit. Additionally, CMN funds support the Pediatric, Maternity and Emergency departments. Samaritan is also one of only five CMN-affiliated hospitals that provide direct assistance to families with children in a medical crisis.

CMN funding also has supported Samaritan's monthly pediatric specialty clinics, including pediatric cardiology, pediatric nephrology, pediatric pulmonology and pediatric gastroenterology. Pediatric physicians from Upstate Medical in Syracuse travel to Watertown to treat patients at these monthly clinics at Samaritan's Outpatient Testing Center. Now the parents of children with heart, kidney or gastric conditions do not have to travel to Syracuse for their initial consultations or check-ups.



**Children's  
Miracle Network®**  
of northern new york at samaritan

With your continued generous support, Children's Miracle Network of Northern New York at Samaritan can ensure area children receive the specialized care they need and deserve – right here close to the comfort and security of their home and family – for years to come.

## **Allocations Committee**

Linda Allen  
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Richard Brooks  
Valerie Bruce  
Cindy Bufalini  
Deanna Burgenstock  
Brian Caird  
Thomas Carman  
Marsha Coppola  
Bonnie Corbin  
David Dermady  
Sandy Foster  
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Tina Gokey  
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Patsy Philpin  
Jeannine Schwartz  
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Kim Thibert





## Radiothon

Since 1998, radio stations have been raising funds and awareness for their local Children's Miracle Network hospital. Today, The Border 106.7 joins more than 340 stations that reach 30 million listeners annually with their heartfelt stories of children treated at their local Children's Miracle Network hospital. Radiothon continues to be one of Children's Miracle Network's key fundraising initiatives, generating more than \$130,000 last year alone for Northern New York kids.

The Border 106.7, along with support from Community Broadcasters stations, is committed to touching the lives of children in the Watertown area. The station has partnered with Samaritan Medical Center's Children's Miracle Network program to share the stories of medical miracles that happen every day. Each year The Border 106.7 leaves behind its typical radio format to interview patients and families about their life-changing experiences.

The Children's Miracle Network Radiothon program has become one of the most effective fundraising programs of all time. Radiothons are quality broadcasting that communicate that a station cares about kids and their community.



The 2009 Radiothon raised more than \$130,000.

## Radiothon Annual Gifts

The following gifts are one-time donations received during the 2007, 2008 or 2009 Radiothon.

Jessica Abrams  
Jaime Ackley  
Melissa D. Ackley  
Mary C. Adair  
Jen Adams  
Dave Adsit  
Kathleen Agresti  
Angela Aguirre  
Natalie Aimonetti  
Amy Allen  
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Ashley Allon  
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Ben Ames  
Jennifer Apke  
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Joann Bura  
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Michael Burgess  
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Dionei Chiodi  
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Noclol Clark  
Steve Clark  
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Francis J. Cleary  
Nancy Cleary  
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Jamie Colin  
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Marie Delorme  
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Phil Desormo

## Radiothon Annual Gifts

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Wendy Peacock	Robyn Rohrbough	Carol F. Smith	Theodore Trudeau	Diana K. Woodhouse	The Marcy Spa & Salon
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Erin M. Perkins	Jill Rosette	Martha Solomon	Ben Tuttle	Walter D. Young	
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Angie Rawson	Christopher Searnside	Kate Symenow	Katherina Wente	Jefferson County Sheriff	

**Note:** Every attempt has been made to ensure accuracy within this list. If you do, however, find an error or an omission, please notify us at 315-785-5785.

## Radiothon Miracle Maker Club

The Radiothon Miracle Maker Club is comprised of donors who pledge a minimum of \$15 or more per month during our annual Radiothon.

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**Madison Draper** was the 2008 New York State Ambassador for CMN's Champions Across America. Madison traveled to Orlando, FL, and then went on to Washington, DC to meet the President along with other state representatives.



## Radiothon Miracle Maker Club

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**Nichole Davis**  
**January 1985 – September 2007**

Children's Miracle Network received a  
 \$5,000 donation in memory of Nichole  
 Davis, who went through life with the  
 daily challenge of Cystic Fibrosis.

Nichole became a part of the CMN family  
 and actively participated in CMN Telethons  
 and Radiothons, raising awareness and  
 telling her story. Nichole always wore  
 a smile, and she impacted many people  
 in a positive way through her  
 appreciation for life.

**Note:** Every attempt has been made to ensure accuracy within this list. If you do, however, find an error or an omission, please notify us at 315-785-5785.

## Children's Miracle Network Annual Gifts

The following group recognizes donations received through our direct mail program from local individuals and businesses, as well as donations made through other annual Children's Miracle Network programs such as our Creative Imaging baby photo contest.

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Tenaha Queior  
Tamra Quencer  
William Quencer  
Donald E. Radley  
Joshua G. Rainbolt  
David A. Ramie  
Cecile M. Ramsey  
Beatrice Randall  
Carol Randall  
Charles Raschke  
Shauna Raso

Florence C. Rawlings  
Ruth W. Raymond  
Luanne M. Reagan  
P. Real  
Jane Reape  
Vicki A. Reape  
David P. Rechlin  
Rebekah Lodge Redwood  
Mary Ellen Reed  
Pauline Reed  
Catherine G. Reed-Sforza  
Mark Reeves  
Marvin S. Reimer  
REMAX Empire Realty  
Cecile L. Remington  
Frederick Renaud  
Donna D. Renda  
Staci Reyes  
Elizabeth A. Rice  
Rite-Aid Corporation  
Marion R. Rivers  
Neil C. Rivers  
Norman B. Rivers  
Edmund J. Roache  
Mary Robarge  
Betty M. Robbins  
Ida Robbins  
Stanley P. Robert  
Abetta R. Roberts  
Richard Roberts  
Ronald Roberts  
Charles Robinson  
Edson E. Robinson  
Richard W. Rockwell  
Jessica Rogers  
Maryanne Rohloff  
Kathryn Rosbrook  
Melinda S. Rossell  
Gloria Rothschild  
Lisa Rowe  
Katherine Rozanski  
Carole A. Rudes  
Anthony Rufa  
Narelle Rufa  
Rural Hill Sand & Gravel Corp.  
James A. Rushlow  
Edmund J. Russell  
Erica L. Russell

Jane Russell  
Tamara G. Russell  
Wilhelmina Russell  
Neal R. Ryor  
Diane Sacco  
Sackets Harbor Central School  
Sam's Club  
Mary P. Sanford  
Saturn of Watertown  
Leon Saumier  
Matthew P. Saunders  
Roy J. Sauter  
Shirley Sawyer  
Arnold G. Sayyeau  
Johanna Sboro  
Paula V. Schell  
Susan G. Schiavone  
Judes E. Schnabel  
Elmer Schneider  
Debra Schofield  
Donald O. Schofield  
Rebecca J. Scholler  
Kim L. Schumann  
Richard Schwerzmann  
Debra Scofield  
Patti L. Scordo  
Marylou T. Scott  
Marcie J. Scully  
Hilliard G. Seaker  
Bob Searles  
Ted Seaver  
Michael S. Semrau  
Cindy Serota  
Margaret R. Shaffer  
Joseph S. Shambo  
Virgil Shampine  
Alice R. Shanahan  
Jeffrey T. Shannon  
Tamasina M. Sharlow  
Mae Shattuck  
Edward Shaughnessy  
Eric G. Shaw  
Dorothy A. Shawcross  
Dianna L. Shear  
Rachael Shelmidine  
Robert M. Shelmidine  
Florence Sheltray  
Mike Shephard

Elizabeth Ann Shepherd  
Michael J. Sherman  
Giles Shipley  
Christine S. Shockley  
Ella Shultz  
Larry J. Shultz  
M. Michael Shultz  
Nicole L. Shultz  
Rick Sibbitts  
Sigma Chi Iota, Inc. Clarkson  
University Chapter  
Sigma Gamma Phi Clarkson  
University Chapter  
Victoria T. Sijon  
Loron Silliman  
Phaelon H. Silva  
Jack B. Simmons  
Lisa A. Simmons  
Frances C. Simon  
Jill Simpson  
Michael Simpson  
Khalid P. Sindhu  
Charles F. Singer, Jr.  
Chanchal Singh  
Dave Siringo  
Sisters of St Joseph  
Slack Chemical Company  
Duane Slate  
John Slate  
John Slattery  
Elizabeth Slye  
Frank C. Smith  
Jean H. Smith  
Katherine M. Smith  
Marcia Smith  
Maria Smith  
Patsy J. Smith  
Rebecca A. Smith  
Robert L. Smith  
Sandy Smith  
Jessie Smithers  
Smitty's Upholstery  
Amanda Snyder  
Linda Snyder  
C. Solar  
Jean Sommer Trickey  
Brandy L. Sonnenburg  
Sons of the American Legion  
Squadron 673

Angela Soules  
South Jefferson Central School  
Christian E. Spaeth  
Thomas J. Spaulding  
Anne Spaziani  
P.C. Spaziani  
Richard Spencer  
Nancy Spicer  
Pasqualina Spicer  
James J. Spilman  
Anna M. Spink  
Richard J. Spooner  
Lindamarie Sproch  
Standard Auto Parts  
Elwin Stanton  
Joan R. Staples  
Staying Awake for Kids Sake 12-Hour  
Dance Marathon  
Cynthia Stean  
Dorothy E. Steele  
John J. Steele  
A.G. Steinbrenner  
Cathy Stenfeldt  
James L. Stephany  
Faith M. Stevens  
Irene E. Stevens  
Donna Stevenson  
Charles Stewart  
Ruth G. Stewart  
William P. Stewart  
Stewart's Shops  
Laurie Steyer  
Michael E. Stiles  
Lorraine E. Stillwaugh  
Betty Stockwell  
Mary M. Storie  
Nicole Stratton  
Thomas Streeter  
Scott C. Strife  
Neil E. Stuart  
Frances Stumpf  
Jean S. Sturtz  
Robert R. Sturtz  
Barry R. Sullivan  
Sullivans Body Shop, Inc.  
Marie Surdo  
Michael C. Sweeney  
Sharon Sweeney



Z.G.B. Sweeney  
 Ghislaine A. Swem  
 Cynthia J. Swingle  
 Diane Sykes  
 Enza Sylver  
 Thomas Szarka  
 Amy L. Szymanski  
 T&R Wines and Liquors, Inc.  
 T.R. Jetty Funeral Home, Inc.  
 Robert J. Taber  
 Dorothy Tanner  
 Linda S. Tanner  
 Sherita Taper  
 Michael W. Tarrant  
 Anthony V. Tarzia  
 Kristi Tasker  
 Tau Delta Kappa Inc.  
 F. Donald Taylor  
 Harold A. Taylor  
 John Taylor  
 Mark L. Taylor  
 Patricia H. Taylor  
 W. A. Terrillion  
 Brenda Terry  
 Carol Tesch  
 The Antique Boat Museum  
 The House of the Good Shepherd  
 The Kiwanis Club of Potsdam  
 The Morse G. Dial Foundation  
 The Penn Traffic Company  
 Ralph Thenes  
 Joseph L. Thesier  
 B. Thiebeau  
 John N. Thomas  
 Olga Thomas  
 Robert J. Thomas  
 Scott W. Thomas  
 Thomas Motor Co.  
 Jeffrey L. Thompson  
 Thousand Islands Central School  
 Peter N. Thurston  
 Christopher S. Tibbles  
 Ronald F. Tillotson  
 Time Warner Cable  
 Helen M. Timerman  
 Suzanne Tingley  
 Anne C. Tinsley  
 John A. Tinsley

Mary L. Titus  
 M. A. Tomlinson  
 Ton's Sports Bar  
 Daniel C. Tontarski  
 Jodi Towne  
 Gregg A. Townsend  
 Evelyn Tracy  
 Marcia A. Trick  
 Jill Trickey  
 William A. Trimm, Jr.  
 Tracy L. Tripp  
 Mary L. Trombly  
 Betty J. Truesdell  
 Janet E. Tubolino  
 R. Wayne Tuck  
 Kathy L. Tucker  
 Lois V. Tufo  
 Dorine Tulley  
 Michael A. Tulley  
 Harry E. Turnbull  
 Doris M. Tuttle  
 Doris Twitchell  
 Donna Tyler  
 Janie M. Tyo  
 Judy Umstead  
 United Way of Northern NY, Inc.  
 Theodora J. Valianos  
 William E. Valliere  
 Joanne Van Slyke  
 LaVerne VanDeWall  
 Linda L. VanEmmerik  
 Richard Vebber  
 Laurie M. Veihl  
 Diantha K. Velasquez  
 E. Verrey  
 Paul Versteeg  
 VFW Post 7227 Inc.  
 Victims Assistance Center of  
 Jefferson County, Inc.  
 Fred Videtto  
 Daniel J. Villa  
 Kathleen M. Vine  
 Lawrence Virgil  
 Margaret Visconti  
 Anthony G. Vittorio  
 Edwin Vock  
 William Wachob  
 Jason Wagner

Megan Wagner  
 Joseph Wahl  
 Michael Wainberg  
 Kyleh Waite  
 Jack S. Walker  
 Kelly Walker  
 Maureen E. Walker  
 Robert T. Walker  
 T. Urling Walker  
 James R. Wallace  
 Shirley Waller  
 Walmart Stores, Inc.  
 Gerald W. Walsh  
 Cora Walter  
 David J. Walton  
 Peter L. Walton  
 Lena Ward  
 Charles Wardwell  
 Carrie A. Waring  
 Sheri Warner  
 Cynthia Waryasz  
 James E. Washburn  
 Gloria J. Washer  
 Steve Washer  
 Watertown High School Activities Fund  
 Watertown Lodge No. 496  
 Watertown Wizards  
 Alta Watkins  
 Dale E. Watkins  
 Brian J. Watson  
 Charles B. Watson  
 Mark A. Watson  
 Stephen D. Watson  
 Martha T. Webb  
 Lisa Weber  
 Laurie L. Weekes  
 Harvey Weeks  
 Rose Weir  
 Bev Welch  
 Michelle Wells  
 Pauline Welser  
 Mary Wenk  
 Mary West  
 Gerald J. Wetterhahn  
 Thomas Wheadon  
 Stanley H. Wheeler  
 Kenneth B. Wheeler  
 Carolyn M. White

Donna White  
 Margaret M. White  
 Phillip White  
 Donald C. Whiteman  
 C. K. Widrick  
 Craig S. Widrick  
 Gary K. Wilcox  
 Patricia A. Wilder  
 Leo Wiley  
 Suzanne C. Wiley  
 Ann Williams  
 Betty Williams  
 James V. Williams  
 Jeffrey Williams  
 Joseph J. Williams  
 Karen Williams  
 Patricia A. Williams  
 Richard C. Williams  
 Roy D. Williams  
 Nancy Williamson  
 Mark L. Wilson  
 Nancy E. Wilson  
 Patrick Wilton  
 E. H. Winn  
 Anderson Wise  
 Lawrence F. Withington  
 Claire Wittman  
 Women of the Moose Chapter #199  
 Douglas Wood  
 Rachel Wood  
 Cynthia L. Woodard  
 Patricia Woods  
 Dorrine Woodward  
 Joseph Woodward  
 Jean A. Woolsey  
 Julie E. Worden  
 John A. Wrape  
 Beth A. Yancey  
 M. Yancey  
 Stephen Yorton  
 Clarence P. Young  
 Lynn Youngs  
 Mary A. Yuhas  
 Lorenzo Zamora  
 Robin R. Zando  
 Beatrice Zehr  
 Maryhelen Zehr  
 Paula J. Zehr

Timothy Zeller  
 Jane J. Zimmerman  
 Barry W. Zintel  
 Ray Zira  
 Erich Zuhlsdorf  
 Steele's Ace Home Center  
 WWNY 7News/WNYF Fox 28

**Note:** Every attempt has been made to ensure accuracy within this list. If you do, however, find an error or an omission, please notify us at 315-785-5785.

## The Maternity Place Honor Roll

### Benefiting the Children's Miracle Network of Northern New York at Samaritan

Life's First Steps is a very special way in which parents, grandparents or other family members or friends can commemorate the birth of a new baby. To date this program has raised \$8,100 restricted to sustain and enhance newborn services at Samaritan. Literally a gift of life, your commemoration results in top quality care for tiny, frail newborns being cared for by the life-saving technology of our Neonatal Intensive Care Unit and the skilled hands of the Maternity Staff.

Nolen Patrick Amell  
Brendan Michael Amell  
Adam Leo Bond  
Paul Michael Bond  
Riley Kathryn Bova  
Jennifer Ann Burns  
Sarah Elizabeth Dake  
Grace Jennifer Davidson  
Tristian James Dedinas  
Dixon Scott Doyle  
Lily Jane Duxbury  
Rhiannon Irene Dyer  
Arianna Helen Dyer  
Natalie Elizabeth Favret  
Daryl Thomas Goutremout  
Paul Thomas Granito  
Spencer Daniel Gray  
Maxwell Francis Gray  
Elliott Patrick Hanss  
Nosir Harris  
Colton Glen Heiler  
Brody Allen Hilts  
Hannah Elizabeth Isham  
Elias Clayton Kester  
Cooper Addison Latta  
Gavin Richard Latta

Bernard John MacFarland III  
Jude Christopher McCarthy  
Aiden James McCarthy  
Kyleah Ann O'Keefe  
Rachel SueAnn Place  
Jo Lee Primmer  
Luke Burns Quencer  
Mala Marian Palmira Reynolds  
Eric Douglas Sheppard  
Charles Michael Short  
Emma MacKenzie Stine  
Alec Joseph Sullivan  
Travis Michael Tibbles  
Brianna Jennifer Towne  
Henry Edward Turberfield  
Madison Emily White  
Michael Ethan White  
Crystal Karen Whitlock  
Kasian Michael Winn  
Madisson Ann Yauchler  
Zachary Charles Yauchler



The Kinney Drugs Foundation presented Children's Miracle Network of Northern New York at Samaritan with a donation of \$105,000 last year, bringing their lifetime gift to our local CMN over the \$1 million mark. This gift makes the Kinney Drugs Foundation the number one supporter of the CMN locally.





# *Samaritan Senior Team*



**Thomas H. Carman**  
President &  
Chief Executive Officer



**Paul A. Kraeger**  
Senior Vice President  
of Finance &  
Administrative Services  
& Chief Financial Officer



**Richard A. Brooks**  
Vice President of  
Long Term Care &  
Support Services



**Spencer P. Falcon, MD**  
Vice President of  
Medical Affairs



**M. Andrew Short**  
Vice President of  
Information Services &  
Chief Information Officer



**Diana K. Woodhouse,  
PhD, RN**  
Vice President of  
Patient Care Services &  
Chief Nursing Officer

# Samaritan Medical Staff

## Allergy

Lewis D. Yecies, MD

## Anesthesiology

Yurii D. Borshch, MD  
Andre Chaput, MD  
Eric N. Duah, MD  
Jin Qi, MD  
Jarmila Slezkova, MD  
David R. Smith, MD  
Edwin R. Urf, DO

## Cardiology

David H. Antecol, MD  
Vojtech Slezka, MD  
James E. Willis, MD

## Dentistry

Peter M. Virga, DDS

## Dermatology

Rachael E. Lewis, MD  
Barbara T. Licznarski, MD

## Emergency Medicine

Philip A. Chafe, MD  
Peter S. De Jager, MD  
Sarah A. Delaney-Rowland, MD  
Ping Fu, MD  
Maja Lundborg-Gray, MD  
Stephen J. McMurray, MD  
Joseph M. Quigg, MD  
Katherine A. Schumacher, DO  
Melba M. Taylor, MD  
Gary R. Wakeman, MD

## Ear, Nose & Throat

Tony Chuang, MD  
Braxton L. Hillerman, MD  
Diana L. Page, DO

## Endocrinology

Claudia B. Fish, MD

## Family Practice

Christopher Black, MD  
Jon A. Emerton, MD  
Nancy A. Girard, DO  
Stephen T. Grybowski, MD  
John W. Jepma, DO  
M. A. Moid Khan, MD  
Benjamin D. Rudd, MD  
Jack D. Rush, MD  
David W. Towle, DO  
Ryan E. Tyler, MD  
Joseph F. Wetterhahn, MD  
Jason F. White, MD  
Karen A. Williams, MD

## Gastroenterology

David Reindl, MD  
Gerald S. Weinstein, MD

## General Surgery

Eduardo Barayuga, MD  
Bradford Bilicki, DO  
Kenneth Brydges, DO  
Leo J. Gosselin, Jr., MD  
Robert O. Kimball, MD  
Jan K. Turcotte, MD

## Hospitalist

Kuo Hau Chang, DO  
David J. Flint, MD  
Joan C. Guevarra, MD  
Simone Van-Horne, MD  
Erum Zahid, MD

## Infectious Disease

Marylene J. Duah, MD

## Internal Medicine

Laura Boggs, MD  
Jerome F. Cuyler, MD  
Collins F. Kellogg, Jr., MD  
Julie M. Lapointe, MD  
Scott H. Mitchell, MD  
Frank Rhode, MD  
Edmund J. Roache, MD  
LaVerne R. VanDeWall, DO

## Medical Oncology / Hematology

John J. Poggi, MD  
Charles F. Romano, MD

## Neonatology

Karl J. Komar, MD  
Chung Peng, MD

## Nephrology

Khalid P. Sindhu, MD

## Neurology

Abdul Latif, MD

## Neurosurgery

John Krawchenko, MD  
Michael P. Owen, MD

## Obstetrics/ Gynecology

Marie A. Abougou, MD  
Kenya Cain, MD\*  
Elliott Cohen, MD  
Jennie L. Dembski, MD\*  
Walter Dodard, DO  
Pierre B. Eugene, MD  
Nanci L. Hawkins, MD  
Elizabeth H. Lucal, MD\*  
Phaelon H. Silva, MD\*

## Occupational Medicine

Charles J. Moehs, MD

## Ophthalmology

David A. Ewing-Chow, MD  
Robert M. Johnston, MD  
Debra A. Koloms, MD  
Noaman Sanni, MD

## Oral Surgery

Erhard A. Beuttenmuller, DDS  
Alvin H. Bregman, DDS  
Beth R. Brunner, DMD  
Bruce J. Dines, DMD  
Gerald J. Schneeberger, DDS

## Orthopaedic Surgery

Bruce L. Baird, MD  
Dwight D. Campbell, MD  
Brian J. Carr, MD\*  
Jason A. Davis, MD\*  
Steven B. Fish, MD  
Arthur C. Peckham, MD  
Edward N. Powell, MD  
Bertram Providence, MD\*  
Perry T. Shuman, MD  
David O. VanEenenaam, MD  
D. Peter VanEenenaam, MD

## Pain Management

Bhupinder Bolla, MD  
Ivan E. Montalvo-Otano, MD  
Erlinda P. Vidal, MD

## Pathology

Shahandeh Haghir, MD  
Michael Kelleher, MD  
Samuel A. Livingstone, MD  
Yilin Zhang, MD



### Pediatric Cardiology

Frank C. Smith, MD  
Nadar Atallah-Yunes, MD

### Pediatric Gastroenterology

Christopher J. Justinich, MD

### Pediatric Nephrology

James A. Listman, MD

### Pediatric Neurology

Carl J. Crosley, MD

### Pediatric Pulmonology

Ran D. Anbar, MD

### Pediatrics

Sandra E. Timerman, MD  
Myla V. De Jesus, MD  
Alfred L. Gianfagna, MD  
Khalil Kardooni, MD  
Josiree Ochotorena, MD  
Fernando S. Ongkingco III, MD  
Chikku Paul, MD  
Ronald G. Perciaccante, MD  
Harold M. Phillips, MD  
Marvin S. Reimer, MD  
Jana Shaw, MD  
Shari M. Swan, MD  
Mario F. Victoria, MD

### Physical Medicine & Rehabilitation

Howard H. Huang, MD  
Michael C. Wainberg, MD

### Plastic & Reconstructive Surgery

Adam B. Licznarski, MD

### Podiatry

Walter H. Majak, DPM  
James P. Pelletier, DPM

### Psychiatry

Adekola Alao, MD\*  
Aliya Hafeez, MD  
John J. Huszonek, MD\*  
David V. Keith, MD\*  
Sadaqat N. Khan, MD  
John M. Manring, MD\*  
Georgian Mustata, MD\*  
Kevin R. O'Connor, MD\*  
Maritza Santana-Garcia, MD  
John Savino, DO  
Javier Y. Vargas, MD

### Pulmonology / Critical Care / Somnology

Lawrence G. Kramer, MD  
David P. Rechlin, DO  
A. Melynn Youngblood, MD

### Radiation Oncology

Daniel S. DeBlasio, MD

### Radiology

Susanne Daye, MD  
Daniel S. Gray, MD  
Mark Kwalbrun, MD  
Patrick J. Lanigan, MD  
Dean J. Phillips, DO  
Jeffrey D. Way, MD  
Daniel J. Weber, MD

### Rheumatology

Charles A. Wasicek, MD

### Thoracic Surgery

Robert J. Johnson, MD

### Urology

Seetharaman Ashok, MD  
David E. Butters, MD  
Simon Ouaknine, MD

\* This practitioner is a military practitioner with Fort Drum; therefore, his/her practice is limited to military and military dependents.

## By the Numbers Samaritan Medical Center Statistics

	2007	2008	2009
Acute Care Discharges	8,115	8,910	8,406
ER Visits	45,536	47,058	49,212
Imaging Procedures	96,078	104,226	106,429
Laboratory Procedures	578,144	629,306	678,831
Births	1,615	1,839	1,503
Surgical Cases	6,630	6,985	6,498
Acute Rehab Patient Days	2,081	2,342	2,020
Inpatient Mental Health Patient Days	9,178	10,406	10,038

# Samaritan Medical Center Financials

	2009	2008	2007
<b>Sources of Operating Funds</b>			
<i>Patient Services Revenue</i>			
Inpatient	\$ 67,760,501	\$ 62,053,110	\$ 57,280,104
Outpatient	\$ 103,779,102	\$ 91,699,476	\$ 77,646,970
<i>Total Patient Services Revenue</i>	<u>\$ 171,539,603</u>	<u>\$ 153,752,586</u>	<u>\$ 134,927,074</u>
Other Operating Revenue	\$ 2,477,882	\$ 2,488,034	\$ 2,727,240
<b>Total Sources of Operating Funds</b>	<u><b>\$ 174,017,485</b></u>	<u><b>\$ 156,240,620</b></u>	<u><b>\$ 137,654,314</b></u>
<b>Uses of Operating Funds</b>			
<i>Patient Services</i>			
Inpatient	\$ 76,443,282	\$ 76,741,703	\$ 71,841,543
Outpatient	\$ 75,470,974	\$ 61,631,364	\$ 57,696,040
Charity Care	\$ 3,191,935	\$ 2,917,843	\$ 2,572,901
<i>Total Patient Services</i>	<u><b>\$ 155,106,191</b></u>	<u><b>\$ 141,290,910</b></u>	<u><b>\$ 132,110,484</b></u>
<i>Capital Projects and Equipment</i>			
Patient Care Equipment/Upgrades	\$ 2,473,892	\$ 2,417,735	\$ 3,197,537
Facilities Upgrades/Renovations	\$ 1,095,311	\$ 2,229,384	\$ 1,831,737
Facility Master Plan (Equity Portion Only)	\$ 16,216,348	\$ 11,685,751	\$ 1,225,307
Information Services Equip/upgrades	\$ 1,666,758	\$ 808,897	\$ 546,034
Other Capital Purchases	\$ 595,396	\$ 447,697	\$ 343,268
<i>Total Capital Projects &amp; Equipment</i>	<u><b>\$ 22,047,705</b></u>	<u><b>\$ 17,589,464</b></u>	<u><b>\$ 7,143,883</b></u>
<b>Total Uses of Operating Funds</b>	<u><b>\$ 177,153,896</b></u>	<u><b>\$ 158,880,374</b></u>	<u><b>\$ 139,254,367</b></u>
<b>Operating Surplus (Deficit)</b>	<u><b>\$ (3,136,411)</b></u>	<u><b>\$ (2,639,754)</b></u>	<u><b>\$ (1,600,053)</b></u>

# Samaritan Keep Home Financials

	2009	2008	2007
<b>Net Patient Service Revenue</b>			
Resident Care	\$ 19,683,942	\$ 19,726,533	\$ 18,680,232
Adult Day Care	\$ 1,069,449	\$ 970,616	\$ 467,114
<b>Total</b>	<u><b>\$ 20,753,391</b></u>	<u><b>\$ 20,697,149</b></u>	<u><b>\$ 19,147,346</b></u>
<b>Other Operating Revenue</b>	<u><b>\$ 769,906</b></u>	<u><b>\$ 639,661</b></u>	<u><b>\$ 685,871</b></u>
<b>Operating Funds</b>			
Resident Care	\$ 21,211,841	\$ 20,415,684	\$ 19,712,660
Adult Day Care	\$ 317,979	\$ 306,044	\$ 295,505
<b>Total</b>	<u><b>\$ 21,529,820</b></u>	<u><b>\$ 20,721,728</b></u>	<u><b>\$ 20,008,165</b></u>
<b>Operating Surplus (Deficit)</b>	<u><b>\$ (6,523)</b></u>	<u><b>\$ 615,082</b></u>	<u><b>\$ (174,948)</b></u>

# Samaritan Foundation Financials

	2009	2008	2007
<b>Assets</b>			
Cash and Equivalents	\$ 1,600,258	\$ 337,903	\$ 1,281,379
Receivables	\$ 5,129,910	\$ 6,475,299	\$ 6,806,557
Investments	\$ 2,961,171	\$ 4,319,270	\$ 2,626,870
<b>Total Assets</b>	<b>\$ 9,691,339</b>	<b>\$ 11,132,472</b>	<b>\$ 10,714,806</b>
<b>Liabilities and Net Assets</b>			
Unrestricted Net Assets	\$ 2,203,310	\$ 914,049	\$ 1,617,951
Temporarily Restricted Net Assets	\$ 5,651,206	\$ 8,500,934	\$ 7,643,764
Permanently Restricted Net Assets	\$ 1,834,252	\$ 1,665,047	\$ 1,374,979
Other Accrued Expenses	\$ 2,571	\$ 52,442	\$ 78,112
<b>Total Liabilities and Net Assets</b>	<b>\$ 9,691,339</b>	<b>\$ 11,132,472</b>	<b>\$ 10,714,806</b>
<b>Summary of Activities</b>			
<b>Contributions</b>			
Unrestricted	\$ 810,481	\$ 287,366	\$ 305,774
Temporarily Restricted	\$ 780,723	\$ 1,161,636	\$ 7,741,646
Permanently Restricted	\$ 169,205	\$ 290,068	\$ 1,367,543
<b>Total Contributions</b>	<b>\$ 1,760,409</b>	<b>\$ 1,739,070</b>	<b>\$ 9,414,963</b>
<b>Non Operating Gains</b>			
Net Interest Income/Realized Gain (Loss)	\$ 137,874	\$ (206,496)	\$ 249,997
Unrealized Gain (Loss) on Investments	\$ 450,439	\$ (370,283)	\$ (84,421)
<b>Total Non Operating Gains</b>	<b>\$ 588,313</b>	<b>\$ (576,779)</b>	<b>\$ 165,576</b>
<b>Disbursements</b>			
Administrative Expenses			
Salary/Benefits	\$ 166,238	\$ 200,559	\$ 195,764
Supplies & Other	\$ 64,032	\$ 60,168	\$ 65,830
Bank Fees	\$ 19,101	\$ 20,048	\$ 20,912
Rent	\$ 6,000	\$ 6,000	\$ 6,000
<b>Total Administrative Expenses</b>	<b>\$ 255,371</b>	<b>\$ 286,775</b>	<b>\$ 288,506</b>
Disbursed Funds	\$ 48,927	\$ 278,062	\$ 804,124
Contribution Expenses	\$ 35,449	\$ 13,991	\$ 77,146
Pledge Reserves	\$ (40,257)	\$ 140,124	\$ 345,188
Funds Reserved in Escrow-			
SMC Capital Campaign	\$ 4,271,819	\$ 6,985,247	
<b>Total Disbursements</b>	<b>\$ 1,026,556</b>	<b>\$ 7,704,199</b>	<b>\$ 1,514,964</b>



## Family Health Centers

### Clayton Family Health Center

909 Strawberry Lane  
Clayton, NY 13624  
315-686-2094



### Lacona Family Health Center

2 DeMott Street  
Lacona, NY 13083  
315-387-3400



### Plaza Family Health Center

1575 Washington Street  
Watertown, NY 13602  
315-779-5070



### Samaritan Medical Center

830 Washington Street  
Watertown, NY 13601  
315-785-4000

### Samaritan Keep Home

133 Pratt Street  
Watertown, NY 13601  
315-785-4400

### Samaritan Foundation of Northern NY Children's Miracle Network of Northern NY at Samaritan

830 Washington Street  
Watertown, NY 13601  
315-785-5785